Commonwealth of Massachusetts
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William McNamara
Comptroller

MEMORANDUM

To: Chief Fiscal Officers, Mosaic Liaisons, and Mosaic Chargeback Liaisons

From: Andrea Wadsworth, Chief Financial Officer

Date: October 27, 2026

Subject: Fiscal Year 2027 Mosaic and HR/CMS Chargebacks

Office of the Comptroller Fiscal Year Memo FY#2027- 06

Executive Summary

This memo provides departments with Fiscal Year 2027 (FY27) chargeback information for the Commonwealth's statewide financial Enterprise Resource Planning (ERP) system, Mosaic, and the Human Resources/Compensation Management System (HR/CMS). FY27 represents the first full chargeback cycle following the Commonwealth's transition to Mosaic. Accordingly, the FY27 Mosaic chargeback reflects both the ongoing costs of operating and supporting the Commonwealth's statewide financial ERP and Mosaic subscription costs that were previously recovered through a separate EOTSS chargeback.

- The total FY27 Mosaic chargeback is **$10,834,246**, consisting of **$5,505,716 in administrative and operational costs and $5,328,530 in subscription costs**. Each department's share continues to be allocated based on its proportionate use of the statewide financial system, measured by prior-year general ledger transaction activity; and
- The total FY27 HR/CMS chargeback is **$2,442,905** and continues to be allocated based on each department's proportionate share of prior-year payroll activity.
- Department-specific Mosaic and HR/CMS chargeback amounts are provided in the accompanying spreadsheets. Departments should review and approve their Intergovernmental Encumbrances (IENCs) and process chargeback bills in accordance with the instructions below.

The **Mosaic chargeback** covers the costs associated with operating and supporting the Commonwealth's statewide enterprise accounting and financial reporting system (formerly referred to as MMARS).

Each department's share of the chargeback is based on its use of Mosaic. Usage is measured by the number of actual transaction lines posted to the general ledger during the prior fiscal year (Fiscal Year 2026). Departments are then charged a proportional share of the total authorized cost based on their transaction activity.

For **Fiscal Year 2027**, the total Mosaic chargeback is **$10,834,246**, consisting of **$5,505,716 in administrative costs** and **$5,328,530 in subscription costs**. The attached spreadsheet provides a detailed breakdown of the chargeback by department for reference.

The increase in the Fiscal Year 2027 chargeback reflects the additional costs required to maintain financial system operations during the transition to Mosaic. This is expected to be a **one-time, larger-than-normal increase** associated with moving from the previous financial reporting system to Mosaic. Once the transition is complete, this temporary increase is not expected to continue at the same level.

The HR/CMS chargeback was established to cover the cost of the business and functional resources needed to support the ongoing maintenance and operations of Human Resources /Compensation Management System (HR/CMS) for the Commonwealth. Central management activities and oversight of HR/CMS, provided by CTR and the Human Resources Division (HRD), include payroll processing, time and attendance, maintenance of positions, budgetary accounting, training, tax reporting, and collective bargaining. The Commonwealth made a commitment to keep current with the product changes so that we would not fall behind in supported versions, and to implement new features and functionality on a regular schedule. This work requires that the patches, bundles, tax updates, fixes and enhancements be applied to the system. Maintaining and/or creating e-learning, job aids, resource documents, new defensive queries, and data clean-up, and creating test scripts and testing are ongoing activities of CTR and HRD.

This chargeback is allocated using the number of actual Fiscal Year 2026 paychecks for your department during the period from July 2025 to June 2026. Agencies are charged a proportional share of the authorized HR/CMS chargeback based on their usage. The Fiscal Year 2027 HR/CMS chargeback will be billed at **$2,442,905**. The attached spreadsheet has the breakdown, for your reference.

Bills for each of the chargebacks will be issued quarterly: November, December, March and May. Departments that have bills of less than $5,000 for a chargeback will be billed once, in the Fall. An IENC for each of your chargebacks has been established for your Fiscal Year 2027 estimated bills. Please review and approve your department's IE to final status. The first quarterly bill (or single bill for some departments) (ITI) has been entered in Mosaic. Buyers are required to make payment on undisputed bills **within 30 days after receipt** of an ITI by completing an Internal Transaction Agreement (ITA).

Mosaic Chargeback

IENC:	CTRMOSAICCHRB**XXX**FY27
ITI for One Time Billing:	CTRMOSAICCHRB**XXX**FY27
ITI for First Quarterly Billing:	CTRMOSAICCHRB**XXX**27Q1

HR/CMS Chargeback

IENC:	CTRHRCMSCHRBK**XXX**FY27
ITI for One Time Billing:	CTRHRCMSCHRBK**XXX**FY27
ITI for First Quarterly Billing:	CTRHRCMSCHR**XXX**FY27Q1

Please forward this memo to the appropriate staff at your department and direct any questions you have to Tran Truong at tran.truong@mass.gov.

Enc. FY27 Mosaic Chargeback Estimate
FY27 HR/CMS Chargeback Estimate

cc: Payroll Directors
Internal Distribution

FY27 Billing Amount: **$ 2,442,905.00**

Rate/Transaction: **$0.96**

Q1 ITI: CTRHRCMSCHR**DEP**FY27Q1

Annual ITI/IE: CTRHRCMSCHRBK**DEP**FY27

Dept	FY26 Total # Paychecks	FY27 Chargeback	Billing Frequency	Q1	Q2	Q3	Q4
ADD	382	$367.16	A	$367.16			
AGO	17,724	$17,035.53	Q	$4,258.89	$4,258.88	$4,258.88	$4,258.88
AGR	3,124	$3,002.65	A	$3,002.65			
ALA	915	$879.46	A	$879.46			
ANF	7,110	$6,833.82	Q	$1,708.46	$1,708.46	$1,708.46	$1,708.44
APC	2,755	$2,647.98	A	$2,647.98			
ART	1,033	$992.87	A	$992.87			
ATB	538	$517.10	A	$517.10			
BBE	385	$370.05	A	$370.05			
BCC	8,976	$8,627.34	Q	$2,156.84	$2,156.84	$2,156.84	$2,156.82
BER	1,660	$1,595.52	A	$1,595.52			
BHC	33,167	$31,878.66	Q	$7,969.67	$7,969.67	$7,969.67	$7,969.65
BLC	598	$574.77	A	$574.77			
BRC	21,043	$20,225.61	Q	$5,056.41	$5,056.40	$5,056.40	$5,056.40
BRI	3,481	$3,345.78	A	$3,345.78			
BSB	472	$453.67	A	$453.67			
BSC	59,278	$56,975.41	Q	$14,243.86	$14,243.85	$14,243.85	$14,243.85
BSD	12,786	$12,289.34	Q	$3,072.34	$3,072.34	$3,072.34	$3,072.32
CAD	2,156	$2,072.25	A	$2,072.25			
CCC	13,821	$13,284.14	Q	$3,321.04	$3,321.04	$3,321.04	$3,321.02
CDA	2,746	$2,639.33	A	$2,639.33			
CHE	8,981	$8,632.14	Q	$2,158.04	$2,158.04	$2,158.04	$2,158.02
CHS	1,478	$1,420.59	A	$1,420.59			
CJC	156	$149.94	A	$149.94			
CJT	6,188	$5,947.63	Q	$1,486.91	$1,486.91	$1,486.91	$1,486.90
CME	4,463	$4,289.64	A	$4,289.64			
CNB	3,575	$3,436.13	A	$3,436.13			
CPC	22,043	$21,186.76	Q	$5,296.69	$5,296.69	$5,296.69	$5,296.69
CPF	451	$433.48	A	$433.48			
CPI	1,620	$1,557.07	A	$1,557.07			
CSC	238	$228.76	A	$228.76			
CSW	240	$230.68	A	$230.68			
DAA	242	$232.60	A	$232.60			
DAC	3,071	$2,951.71	A	$2,951.71			
DCP	9,520	$9,150.21	Q	$2,287.56	$2,287.55	$2,287.55	$2,287.55
DCR	47,043	$45,215.66	Q	$11,303.92	$11,303.92	$11,303.92	$11,303.90
DFS	15,064	$14,478.85	Q	$3,619.72	$3,619.71	$3,619.71	$3,619.71
DMH	101,667	$97,717.85	Q	$24,429.47	$24,429.46	$24,429.46	$24,429.46
DMR	160,091	$153,872.43	Q	$38,468.11	$38,468.11	$38,468.11	$38,468.10
DOB	4,747	$4,562.61	A	$4,562.61			
DOC	102,553	$98,569.44	Q	$24,642.36	$24,642.36	$24,642.36	$24,642.36

FY27 Billing Amount: **$ 2,442,905.00**

Rate/Transaction: **$0.96**

Q1 ITI: CTRHRCMSCHR**DEP**FY27Q1

Annual ITI/IE: CTRHRCMSCHRBK**DEP**FY27

Dept	FY26 Total # Paychecks	FY27 Chargeback	Billing Frequency	Q1	Q2	Q3	Q4
DOE	12,684	$12,191.30	Q	$3,047.83	$3,047.83	$3,047.83	$3,047.81
DOI	3,261	$3,134.33	A	$3,134.33			
DOR	37,081	$35,640.63	Q	$8,910.16	$8,910.16	$8,910.16	$8,910.15
DOS	542	$520.95	A	$520.95			
DOT	113,013	$108,623.13	Q	$27,155.79	$27,155.78	$27,155.78	$27,155.78
DPH	87,602	$84,199.19	Q	$21,049.80	$21,049.80	$21,049.80	$21,049.79
DPU	5,738	$5,515.11	Q	$1,378.78	$1,378.78	$1,378.78	$1,378.77
DSS	109,100	$104,862.13	Q	$26,215.54	$26,215.53	$26,215.53	$26,215.53
DYS	21,522	$20,686.00	Q	$5,171.50	$5,171.50	$5,171.50	$5,171.50
EAS	4,401	$4,230.05	A	$4,230.05			
EDU	1,973	$1,896.36	A	$1,896.36			
EEC	8,765	$8,424.53	Q	$2,106.14	$2,106.13	$2,106.13	$2,106.13
EED	2,068	$1,987.67	A	$1,987.67			
EHS	52,697	$50,650.04	Q	$12,662.51	$12,662.51	$12,662.51	$12,662.51
ELD	2,037	$1,957.87	A	$1,957.87			
ENE	2,354	$2,262.56	A	$2,262.56			
ENV	9,949	$9,562.54	Q	$2,390.64	$2,390.64	$2,390.64	$2,390.62
EOL	32,333	$31,077.06	Q	$7,769.27	$7,769.27	$7,769.27	$7,769.25
EPS	6,609	$6,352.28	Q	$1,588.07	$1,588.07	$1,588.07	$1,588.07
EQE	21,112	$20,291.93	Q	$5,072.99	$5,072.98	$5,072.98	$5,072.98
ETH	783	$752.59	A	$752.59			
FRC	28,776	$27,658.23	Q	$6,914.56	$6,914.56	$6,914.56	$6,914.55
FSC	25,552	$24,559.46	Q	$6,139.87	$6,139.87	$6,139.87	$6,139.85
FWE	9,368	$9,004.11	Q	$2,251.03	$2,251.03	$2,251.03	$2,251.02
GCC	8,952	$8,604.27	Q	$2,151.07	$2,151.07	$2,151.07	$2,151.06
GIC	1,439	$1,383.10	A	$1,383.10			
GOV	2,465	$2,369.25	A	$2,369.25			
HCC	19,756	$18,988.60	Q	$4,747.15	$4,747.15	$4,747.15	$4,747.15
HCF	5,405	$5,195.05	Q	$1,298.77	$1,298.76	$1,298.76	$1,298.76
HLY	9,383	$9,018.53	Q	$2,254.64	$2,254.63	$2,254.63	$2,254.63
HOU	16,842	$16,187.79	Q	$4,046.95	$4,046.95	$4,046.95	$4,046.94
HPC	2,042	$1,962.68	A	$1,962.68			
HRD	5,137	$4,937.46	A	$4,937.46			
HSD	5,366	$5,157.56	Q	$1,289.39	$1,289.39	$1,289.39	$1,289.39
HST	26	$24.99	A	$24.99			
IGO	2,482	$2,385.59	A	$2,385.59			
ITD	13,149	$12,638.24	Q	$3,159.56	$3,159.56	$3,159.56	$3,159.56
LEG	652	$626.67	A	$626.67			
LIB	406	$390.23	A	$390.23			
LOT	10,329	$9,927.78	Q	$2,481.95	$2,481.95	$2,481.95	$2,481.93
MAS	17,920	$17,223.92	Q	$4,305.98	$4,305.98	$4,305.98	$4,305.98

FY27 Billing Amount: **$ 2,442,905.00**

Rate/Transaction: **$0.96**

Q1 ITI: CTRHRCMSCHR**DEP**FY27Q1

Annual ITI/IE: CTRHRCMSCHRBK**DEP**FY27

Dept	FY26 Total # Paychecks	FY27 Chargeback	Billing Frequency	Q1	Q2	Q3	Q4
MBC	15,201	$14,610.53	Q	$3,652.64	$3,652.63	$3,652.63	$3,652.63
MBT	209,519	$201,380.46	Q	$50,345.12	$50,345.12	$50,345.12	$50,345.10
MCA	20,938	$20,124.69	Q	$5,031.18	$5,031.17	$5,031.17	$5,031.17
MCB	3,715	$3,570.69	A	$3,570.69			
MCC	22,118	$21,258.85	Q	$5,314.72	$5,314.71	$5,314.71	$5,314.71
MCD	1,594	$1,532.08	A	$1,532.08			
MGC	3,958	$3,804.26	A	$3,804.26			
MHL	518	$497.88	A	$497.88			
MID	4,893	$4,702.94	A	$4,702.94			
MIL	16,432	$15,793.72	Q	$3,948.43	$3,948.43	$3,948.43	$3,948.43
MMA	12,523	$12,036.56	Q	$3,009.14	$3,009.14	$3,009.14	$3,009.14
MMP	529	$508.45	A	$508.45			
MRC	22,214	$21,351.12	Q	$5,337.78	$5,337.78	$5,337.78	$5,337.78
MWC	16,929	$16,271.41	Q	$4,067.86	$4,067.85	$4,067.85	$4,067.85
NAC	10,922	$10,497.75	Q	$2,624.44	$2,624.44	$2,624.44	$2,624.43
NEC	15,107	$14,520.18	Q	$3,630.05	$3,630.05	$3,630.05	$3,630.03
NFK	3,382	$3,250.63	A	$3,250.63			
NOR	6,150	$5,911.11	Q	$1,477.78	$1,477.78	$1,477.78	$1,477.77
NSC	18,790	$18,060.12	Q	$4,515.03	$4,515.03	$4,515.03	$4,515.03
NSD	138	$132.64	A	$132.64			
NWD	2,230	$2,143.38	A	$2,143.38			
OCA	983	$944.82	A	$944.82			
OCD	13,795	$13,259.15	Q	$3,314.79	$3,314.79	$3,314.79	$3,314.78
OHA	405	$389.27	A	$389.27			
ORI	771	$741.05	A	$741.05			
OSC	4,280	$4,113.76	A	$4,113.76			
OSD	3,554	$3,415.95	A	$3,415.95			
OVA	314	$301.80	A	$301.80			
PAR	4,812	$4,625.08	A	$4,625.08			
PER	1,470	$1,412.90	A	$1,412.90			
PLY	3,683	$3,539.94	A	$3,539.94			
POL	84,950	$81,650.21	Q	$20,412.56	$20,412.55	$20,412.55	$20,412.55
PST	1,591	$1,529.20	A	$1,529.20			
QCC	25,687	$24,689.22	Q	$6,172.31	$6,172.31	$6,172.31	$6,172.29
RCC	8,974	$8,625.41	Q	$2,156.36	$2,156.35	$2,156.35	$2,156.35
REG	6,718	$6,457.05	Q	$1,614.27	$1,614.26	$1,614.26	$1,614.26
RGT	1,678	$1,612.82	A	$1,612.82			
SAO	5,325	$5,118.16	Q	$1,279.54	$1,279.54	$1,279.54	$1,279.54
SBA	2,867	$2,755.63	A	$2,755.63			
SCA	659	$633.40	A	$633.40			
SCB	161	$154.75	A	$154.75			

FY27 Billing Amount: **$ 2,442,905.00**

Rate/Transaction: **$0.96**

Q1 ITI: CTRHRCMSCHR**DEP**FY27Q1

Annual ITI/IE: CTRHRCMSCHRBK**DEP**FY27

Dept	FY26 Total # Paychecks	FY27 Chargeback	Billing Frequency	Q1	Q2	Q3	Q4
SDA	133	$127.83	A	$127.83			
SDB	5,765	$5,541.06	Q	$1,385.27	$1,385.27	$1,385.27	$1,385.25
SDC	8,648	$8,312.08	Q	$2,078.02	$2,078.02	$2,078.02	$2,078.02
SDD	1,293	$1,242.77	A	$1,242.77			
SDE	15,305	$14,710.49	Q	$3,677.63	$3,677.62	$3,677.62	$3,677.62
SDF	6,403	$6,154.28	Q	$1,538.57	$1,538.57	$1,538.57	$1,538.57
SDH	37,595	$36,134.66	Q	$9,033.67	$9,033.67	$9,033.67	$9,033.65
SDM	17,621	$16,936.53	Q	$4,234.14	$4,234.13	$4,234.13	$4,234.13
SDN	7,854	$7,548.92	Q	$1,887.23	$1,887.23	$1,887.23	$1,887.23
SDO	878	$843.90	A	$843.90			
SDP	18,535	$17,815.03	Q	$4,453.76	$4,453.76	$4,453.76	$4,453.75
SDS	23,913	$22,984.12	Q	$5,746.03	$5,746.03	$5,746.03	$5,746.03
SDW	15,120	$14,532.68	Q	$3,633.17	$3,633.17	$3,633.17	$3,633.17
SEA	281	$270.08	A	$270.08			
SEC	11,888	$11,426.22	Q	$2,856.56	$2,856.56	$2,856.56	$2,856.54
SEN	8,450	$8,121.77	Q	$2,030.45	$2,030.44	$2,030.44	$2,030.44
SJC	2,341	$2,250.07	A	$2,250.07			
SOR	1,520	$1,460.96	A	$1,460.96			
SPD	26	$24.99	A	$24.99			
SRB	3,247	$3,120.87	A	$3,120.87			
SSA	39,718	$38,175.20	Q	$9,543.80	$9,543.80	$9,543.80	$9,543.80
STC	16,991	$16,331.00	Q	$4,082.75	$4,082.75	$4,082.75	$4,082.75
SUF	7,721	$7,421.09	Q	$1,855.28	$1,855.27	$1,855.27	$1,855.27
TAC	584	$561.32	A	$561.32			
TRB	3,129	$3,007.46	A	$3,007.46			
TRC	172,332	$165,637.95	Q	$41,409.49	$41,409.49	$41,409.49	$41,409.48
TRE	8,167	$7,849.76	Q	$1,962.44	$1,962.44	$1,962.44	$1,962.44
VET	2,919	$2,805.61	A	$2,805.61			
VWA	893	$858.31	A	$858.31			
WEL	49,209	$47,297.53	Q	$11,824.39	$11,824.38	$11,824.38	$11,824.38
WES	4,499	$4,324.24	A	$4,324.24			
WOR	26,956	$25,908.92	Q	$6,477.23	$6,477.23	$6,477.23	$6,477.23
WSC	32,569	$31,303.90	Q	$7,825.98	$7,825.98	$7,825.98	$7,825.96
	2,541,632	**$2,442,905**					

FY27 Billing Amount (increase from FY26): **10,834,246.00**
Rate/Transaction: **0.23**

Q1 ITI: CTRMOSAICCHRB**XXX**27Q1
Annual IE/ITI: CTRMOSAICCHRB**XXX**FY27

Dept Admin/Dept	Dept	FY26 MMARS/Mosaic Transaction Count	FY27 Cost for FY26 Mosaic usage	FY26 Cost for MMARS FY25 usage	increase (decrease)	Billing Cycle	Percentage of Change	
ADD	ADD	12,824	**2,989.28**	1,432.24	1,557.04	Annual	109%	
AGO	AGO	153,608	**35,806.07**	15,931.47	19,874.61	Quarterly	125%	
ANF/ALA	ALA	14,582	**3,399.07**	1,348.73	2,050.34	Quarterly	152%	
ANF/ANF	ANF	48,365	**11,273.90**	4,985.27	6,288.63	Quarterly	126%	
ANF/ATB	ATB	1,574	**366.90**	136.82	230.08	Quarterly	168%	
ANF/BSB	BSB	8,234	**1,919.35**	876.25	1,043.10	Quarterly	119%	
ANF/CSC	CSC	1,536	**358.04**	185.67	172.37	Quarterly	93%	
ANF/DCP	DCP	106,561	**24,839.40**	10,584.29	14,255.11	Quarterly	135%	
ANF/DOR	DOR	723,274	**168,595.39**	73,473.44	95,121.96	Quarterly	129%	
ANF/GIC	GIC	14,206	**3,311.42**	1,464.77	1,846.65	Quarterly	126%	
ANF/HRD	HRD	373,479	**87,058.07**	43,695.52	43,362.55	Quarterly	99%	
ANF/LIB	LIB	2,800	**652.68**	282.15	370.53	Quarterly	131%	
ANF/OHA	OHA	3,370	**785.55**	354.11	431.44	Quarterly	122%	
ANF/OSD	OSD	46,770	**10,902.10**	4,966.42	5,935.69	Quarterly	120%	
APC	APC	7,132	**1,662.47**	527.41	1,135.06	Annual	215%	
ART	ART	37,884	**8,830.77**	4,098.48	4,732.29	Quarterly	115%	
BBE	BBE	4,344	**1,012.59**	549.71	462.88	Annual	84%	
BCC	BCC	13,918	**3,244.29**	557.81	2,686.48	Annual	482%	
BER	BER	10,240	**2,386.95**	837.94	1,549.01	Annual	185%	
BHC	BHC	68,898	**16,060.15**	4,877.64	11,182.51	Quarterly	229%	
BLC	BLC	15,464	**3,604.66**	1,685.61	1,919.06	Annual	114%	
BRC	BRC	59,106	**13,777.63**	4,582.92	9,194.71	Quarterly	201%	
BRI	BRI	15,184	**3,539.40**	1,207.86	2,331.54	Annual	193%	
BSC	BSC	96,300	**22,447.56**	1,222.04	21,225.52	Quarterly	1737%	
BSD	BSD	132,023	**30,774.60**	6,033.09	24,741.51	Quarterly	410%	
CAD	CAD	9,589	**2,235.20**	805.81	1,429.39	Annual	177%	
CCC	CCC	28,156	**6,563.17**	2,429.90	4,133.27	Quarterly	170%	
CDA	CDA	90,268	**21,041.50**	8,334.79	12,706.71	Quarterly	152%	
CHE	CHE	105,070	**24,491.85**	10,958.77	13,533.08	Quarterly	123%	
CJC	CJC	1,140	**265.73**	114.72	151.01	Annual	132%	
CJT	CJT	26,394	**6,152.45**	2,107.21	4,045.24	Quarterly	192%	
CNB	CNB	106,376	**24,796.28**	13,726.76	11,069.52	Quarterly	81%	
CPC	CPC	593,472	**138,338.51**	62,952.08	75,386.42	Quarterly	120%	
CPF	CPF	2,130	**496.50**	211.61	284.89	Annual	135%	
CPI	CPI	14,906	**3,474.59**	1,399.81	2,074.79	Annual	148%	
CSW	CSW	2,432	**566.90**	299.99	266.91	Annual	89%	
DAA	DAA	4,698	**1,095.11**	593.29	501.82	Annual	85%	
DAC	DAC	9,974	**2,324.94**	1,166.51	1,158.44	Annual	99%	
DFS	DFS	88,858	**20,712.83**	8,332.76	12,380.07	Quarterly	149%	
DIA	**DIA**	12	**2.80**	-	2.80	Annual	0%	
DOB	DOB	22,354	**5,210.72**	1,262.99	3,947.74	Quarterly	313%	
DOI	DOI	33,722	**7,860.61**	3,369.59	4,491.02	Quarterly	133%	
DOL	**DOL**	12	**2.80**	-	2.80	Annual	0%	

FY27 Billing Amount (increase from FY26): **10,834,246.00**

Rate/Transaction: **0.23**

Q1 ITI: CTRMOSAICCHRB**XXX**27Q1

Annual IE/ITI: CTRMOSAICCHRB**XXX**FY27

Dept Admin/Dept	Dept	FY26 MMARS/Mosaic Transaction Count	FY27 Cost for FY26 Mosaic usage	FY26 Cost for MMARS FY25 usage	increase (decrease)	Billing Cycle	Percentage of Change	
DOS	DOS	6,196	**1,444.29**	563.29	881.00	Annual	156%	
DOT	DOT	5,984,104	**1,394,896.49**	486,448.76	908,447.73	Quarterly	187%	
DPS	DPS	6	**1.40**	-	1.40	Annual	0%	
DPU	DPU	31,138	**7,258.28**	2,397.47	4,860.81	Quarterly	203%	
EAS	EAS	16,323	**3,804.90**	1,299.17	2,505.73	Annual	193%	
EDU/DOE	DOE	880,091	**205,149.48**	97,933.87	107,215.61	Quarterly	109%	
EDU/EDU	EDU	25,776	**6,008.39**	2,407.20	3,601.20	Quarterly	150%	
EDU/EEC	EEC	194,051	**45,233.35**	20,629.92	24,603.43	Quarterly	119%	
EDU/RGT	RGT	59,968	**13,978.56**	4,955.27	9,023.29	Quarterly	182%	
EED	EED	25,183	**5,870.17**	2,794.34	3,075.82	Quarterly	110%	
EHS/DMH	DMH	782,005	**182,285.61**	73,836.16	108,449.45	Quarterly	147%	
EHS/DMR	DMR	2,332,408	**543,685.03**	244,283.00	299,402.02	Quarterly	123%	
EHS/DPH	DPH	1,444,020	**336,601.51**	145,182.72	191,418.78	Quarterly	132%	
EHS/DSS	DSS	4,492,506	**1,047,204.54**	473,962.79	573,241.74	Quarterly	121%	
EHS/DYS	DYS	216,801	**50,536.38**	21,836.56	28,699.82	Quarterly	131%	
EHS/EHS	EHS	10,298,860	**2,400,667.50**	1,124,468.63	1,276,198.86	Quarterly	113%	
EHS/MCB	MCB	121,746	**28,379.03**	11,214.26	17,164.77	Quarterly	153%	
EHS/MCD	MCD	191,244	**44,579.04**	18,944.62	25,634.42	Quarterly	135%	
EHS/WEL	WEL	202,153	**47,121.93**	16,978.59	30,143.34	Quarterly	178%	
ELD	ELD	46,588	**10,859.68**	447.08	10,412.60	Quarterly	2329%	
ENE	ENE	31,190	**7,270.40**	2,343.35	4,927.05	Quarterly	210%	
ENV/AGR	AGR	126,264	**29,432.18**	13,193.68	16,238.50	Quarterly	123%	
ENV/DCR	DCR	557,980	**130,065.31**	56,414.38	73,650.93	Quarterly	131%	
ENV/ENV	ENV	308,212	**71,844.31**	33,276.02	38,568.29	Quarterly	116%	
ENV/EQE	EQE	375,210	**87,461.57**	41,921.74	45,539.83	Quarterly	109%	
ENV/FWE	FWE	93,772	**21,858.28**	9,425.59	12,432.69	Quarterly	132%	
EOL	EOL	1,692,856	**394,605.26**	46,697.72	347,907.53	Quarterly	745%	
EPS/CHS	CHS	19,817	**4,619.35**	1,734.56	2,884.79	Annual	166%	
EPS/CME	CME	164,090	**38,249.43**	17,250.91	20,998.52	Quarterly	122%	
EPS/DOC	DOC	711,864	**165,935.72**	37,413.01	128,522.71	Quarterly	344%	
EPS/EPS	EPS	142,703	**33,264.11**	14,756.85	18,507.26	Quarterly	125%	
EPS/MIL	MIL	173,917	**40,540.11**	16,567.62	23,972.48	Quarterly	145%	
EPS/PAR	PAR	19,395	**4,520.98**	1,425.55	3,095.43	Annual	217%	
EPS/POL	POL	607,734	**141,662.98**	35,969.12	105,693.87	Quarterly	294%	
EPS/SOR	SOR	6,438	**1,500.70**	555.18	945.52	Annual	170%	
ETH	ETH	2,310	**538.46**	318.33	220.13	Annual	69%	
FRC	FRC	70,386	**16,407.00**	5,677.87	10,729.13	Quarterly	189%	
FSC	FSC	49,898	**11,631.24**	3,415.80	8,215.44	Quarterly	241%	
GCC	GCC	14,404	**3,357.58**	519.51	2,838.07	Annual	546%	
GOV	GOV	13,162	**3,068.07**	622.47	2,445.59	Annual	393%	
HCC	HCC	51,726	**12,057.35**	5,383.36	6,673.99	Quarterly	124%	
HCF	HCF	21,972	**5,121.68**	1,904.21	3,217.47	Quarterly	169%	
HLY	HLY	86,521	**20,168.07**	7,671.17	12,496.90	Quarterly	163%	

FY27 Billing Amount (increase from FY26): **10,834,246.00**

Rate/Transaction: **0.23**

Q1 ITI: CTRMOSAICCHRB**XXX**27Q1

Annual IE/ITI: CTRMOSAICCHRB**XXX**FY27

Dept Admin/Dept	Dept	FY26 MMARS/Mosaic Transaction Count	FY27 Cost for FY26 Mosaic usage	FY26 Cost for MMARS FY25 usage	increase (decrease)	Billing Cycle	Percentage of Change	
HPC	HPC	9,671	**2,254.31**	900.47	1,353.84	Annual	150%	
HSD	HSD	44,217	**10,307.00**	3,542.59	6,764.41	Quarterly	191%	
HST	HST	335	**78.09**	32.94	45.15	Annual	137%	
IGO	IGO	24,939	**5,813.29**	1,306.36	4,506.92	Quarterly	345%	
ITD	ITD	178,329	**41,568.55**	10,169.78	31,398.76	Quarterly	309%	
LEG/HOU	HOU	21,935	**5,113.06**	322.69	4,790.37	Quarterly	1485%	
LEG/LEG	LEG	4,430	**1,032.63**	516.26	516.37	Annual	100%	
LEG/SEN	SEN	11,404	**2,658.28**	362.92	2,295.35	Annual	632%	
LOT	LOT	126,699	**29,533.58**	15,480.88	14,052.70	Quarterly	91%	
MAS	MAS	40,304	**9,394.87**	2,469.02	6,925.86	Quarterly	281%	
MBC	MBC	47,220	**11,007.00**	3,288.71	7,718.28	Quarterly	235%	
MBT	MBT	2,019,922	**470,844.44**	48,882.97	421,961.47	Quarterly	863%	
MCA	MCA	51,848	**12,085.78**	4,270.36	7,815.42	Quarterly	183%	
MCC	MCC	59,424	**13,851.75**	7,044.84	6,806.91	Quarterly	97%	
MGC	MGC	69,284	**16,150.12**	6,474.06	9,676.07	Quarterly	149%	
MHL	MHL	3,374	**786.48**	284.79	501.69	Annual	176%	
MID	MID	22,492	**5,242.89**	2,023.09	3,219.80	Quarterly	159%	
MMA	MMA	40,100	**9,347.32**	3,429.79	5,917.53	Quarterly	173%	
MMP	MMP	11,070	**2,580.42**	983.17	1,597.25	Annual	162%	
MRC	MRC	2,487,762	**579,898.09**	305,837.91	274,060.18	Quarterly	90%	
MWC	MWC	35,534	**8,282.99**	982.05	7,300.93	Quarterly	743%	
NAC	NAC	24,667	**5,749.89**	2,091.91	3,657.98	Quarterly	175%	
NEC	NEC	49,096	**11,444.29**	5,087.42	6,356.87	Quarterly	125%	
NFK	NFK	15,052	**3,508.63**	1,248.70	2,259.93	Annual	181%	
NOR	NOR	18,712	**4,361.77**	1,458.79	2,902.98	Annual	199%	
NSC	NSC	49,620	**11,566.44**	3,610.39	7,956.05	Quarterly	220%	
NSD	NSD	2,172	**506.29**	259.04	247.25	Annual	95%	
NWD	NWD	12,896	**3,006.06**	1,330.89	1,675.17	Annual	126%	
OCA	OCA	5,472	**1,275.52**	401.94	873.58	Annual	217%	
OCD	OCD	320,234	**74,646.64**	32,115.69	42,530.95	Quarterly	132%	
ORI	ORI	179,980	**41,953.39**	189,786.92	(147,833.53)	Quarterly	-78%	
OSC	OSC	15,256	**3,556.18**	1,253.66	2,302.51	Annual	184%	
OVA	OVA	2,342	**545.92**	224.18	321.74	Annual	144%	
PER	PER	34,490	**8,039.63**	3,787.75	4,251.88	Quarterly	112%	
PLY	PLY	28,892	**6,734.73**	2,723.20	4,011.54	Quarterly	147%	
PST	PST	5,864	**1,366.90**	548.39	818.51	Annual	149%	
QCC	QCC	74,180	**17,291.38**	4,097.06	13,194.32	Quarterly	322%	
RCC	RCC	23,091	**5,382.52**	1,617.70	3,764.82	Quarterly	233%	
REG	REG	43,882	**10,228.91**	3,642.62	6,586.29	Quarterly	181%	
SAO	SAO	14,152	**3,298.84**	947.80	2,351.04	Annual	248%	
SBA	SBA	3,658	**852.68**	200.87	651.81	Annual	324%	
SCA	SCA	10,530	**2,454.55**	610.92	1,843.63	Annual	302%	
SCB	SCB	412	**96.04**	-	96.04	Annual	0%	

FY27 Billing Amount (increase from FY26): **10,834,246.00**

Rate/Transaction: **0.23**

Q1 ITI: CTRMOSAICCHRB**XXX**27Q1

Annual IE/ITI: CTRMOSAICCHRB**XXX**FY27

Dept Admin/Dept	Dept	FY26 MMARS/Mosaic Transaction Count	FY27 Cost for FY26 Mosaic usage	FY26 Cost for MMARS FY25 usage	increase (decrease)	Billing Cycle	Percentage of Change	
SDA	SDA	1,616	**376.69**	185.47	191.22	Annual	103%	
SDB	SDB	41,080	**9,575.76**	3,673.94	5,901.83	Quarterly	161%	
SDC	SDC	63,354	**14,767.84**	5,419.34	9,348.50	Quarterly	173%	
SDD	SDD	13,344	**3,110.49**	930.37	2,180.12	Annual	234%	
SDE	SDE	76,862	**17,916.56**	4,432.82	13,483.73	Quarterly	304%	
SDF	SDF	49,584	**11,558.05**	4,466.67	7,091.37	Quarterly	159%	
SDH	SDH	139,412	**32,496.98**	9,447.88	23,049.10	Quarterly	244%	
SDM	SDM	111,265	**25,935.91**	7,023.05	18,912.85	Quarterly	269%	
SDN	SDN	46,411	**10,818.42**	4,156.96	6,661.46	Quarterly	160%	
SDO	SDO	2,010	**468.53**	159.72	308.81	Annual	193%	
SDP	SDP	110,654	**25,793.48**	6,421.25	19,372.23	Quarterly	302%	
SDS	SDS	91,807	**21,400.24**	5,199.21	16,201.03	Quarterly	312%	
SDW	SDW	97,115	**22,637.54**	5,131.61	17,505.93	Quarterly	341%	
SEA	SEA	1,828	**426.11**	221.75	204.36	Annual	92%	
SEC	SEC	83,811	**19,536.37**	9,746.15	9,790.22	Quarterly	100%	
SJC	SJC	11,200	**2,610.72**	1,053.20	1,557.52	Annual	148%	
SPD	SPD	842	**196.27**	128.10	68.17	Annual	53%	
SRB	SRB	41,440	**9,659.68**	4,492.52	5,167.16	Quarterly	115%	
SSA	SSA	83,910	**19,559.45**	6,064.01	13,495.44	Quarterly	223%	
STC	STC	47,945	**11,175.99**	4,653.35	6,522.64	Quarterly	140%	
SUF	SUF	27,156	**6,330.07**	1,794.45	4,535.62	Quarterly	253%	
TAC	TAC	4,198	**978.56**	459.31	519.25	Annual	113%	
TRB	TRB	15,592	**3,634.50**	1,367.17	2,267.33	Annual	166%	
TRC	TRC	647,657	**150,969.05**	56,283.44	94,685.61	Quarterly	168%	
TRE	TRE	2,310,913	**538,674.53**	269,783.67	268,890.87	Quarterly	100%	
UMS	UMS	23,996	**5,593.48**	2,522.94	3,070.54	Quarterly	122%	
VET	VET	93,560	**21,808.86**	44,179.75	(22,370.89)	Quarterly	-51%	
VWA	VWA	36,528	**8,514.69**	2,851.10	5,663.59	Quarterly	199%	
WES	WES	17,238	**4,018.18**	1,424.23	2,593.95	Annual	182%	
WOR	WOR	61,384	**14,308.63**	3,426.75	10,881.88	Quarterly	318%	
WPA	WPA	130	**30.30**	10.54	19.76	Annual	188%	
WSC	WSC	75,888	**17,689.52**	4,367.86	13,321.66	Quarterly	305%	
		46,478,900						
			10,834,246.00	**4,556,136.00**	**6,278,110.00**			